

University of Illinois Board of Trustees Meeting Report
Thursday, June 9, 2011
UIC Student Center West, Chicago, Illinois

I attended the University of Illinois Board of Trustees meeting on June 9, 2011, as the official faculty observer for the Springfield campus. Tih-Fen Ting attended as UIS Senate Chair and John Martin attended as the USC official observer.

The agenda for the meeting can be located at:

<http://www.uillinois.edu/trustees/agenda/June%209,%202011/000%20jun%20Schedule-Agenda-revised.pdf>

The Board meeting was convened by Chairman, Christopher Kennedy, at 8:06 a.m. All of the Trustees were present for the roll call with the exception of Patricia Brown Holmes (She arrived during the morning Executive Session): Ricardo Estrada, Karen Hasara, Christopher Kennedy, Roshina Khan (UIC Student), Timothy Koritz, Edward McMillan, James Montgomery, Lawrence Oliver II, Charles Olivier III (UIS Student), Daniel Soso (UIUC Student), Pamela Strobel. Officers of the Board present were: Thomas Bearrows (University Counsel), Walter Knorr (Vice President/CFO & Comptroller), Lester McKeever, Jr. (Treasurer), Michele Thompson (Secretary). University of Illinois Administrators present were: Paula Allen-Mears (Vice President & Chancellor UIC), Harry Berman (Interim Vice President & Chancellor UIS), Robert Easter (Interim Vice President & Chancellor UIUC), Joe G. N. “Skip” Garcia (Vice President for Health Affairs), Avijit Ghosh (Special Assistant to the President), Michael Hogan (President), Mrinalini (Meena) Rao (Vice President for Academic Affairs), and Lawrence Schook (Interim Vice President for Research). Official observers present were: Don Chambers (UIC), Jill Davis (Academic Professional Staff), John Martin (University Senates Conference), Carrie Switzer (UIS) and Konstantinos Yfantis (UIUC). University Senate Chairs present were: Tih-Fen Ting (UIS) and Philip Patston (UIC) was present for his report in the afternoon. Ex-Officio member, Governor Pat Quinn, was not present.

The meeting moved into Executive Session at 8:10 a.m. and remained closed until the regular meeting was called to order by Chairman Kennedy at 9:02 a.m. Chairman Kennedy announced that there were guests from the Illinois Foundation. Richard Hill, Chairman of the Board of the Illinois Foundation, introduced Sidney Micek (President), Jane Donaldson (Chair-Elect), Louis Friedrich (Life Director), and Juanita Francis (Director). Chairman Kennedy stated that they had an historic announcement about a new scholarship program that is critical to the university’s mission. Chairman Kennedy recently chaired an event for immigrants’ rights and he noted that 70% of graduates get their first jobs where they graduated. At the U of IL, of the 77,000 students, 24% do not pay anything, 17% pay less than \$5,000, and 11% pay less than \$3,000. However, we need to find a way to make education more accessible. It is a false choice to choose between greatness and access. President Hogan stated that college is the centerpiece of the American dream and today those dreams are being threatened. A four decade decline of state support is putting the burden on families. Today, we are announcing a university wide initiative called Access Illinois: The Presidential Scholarship Initiative. The goal is to raise \$100 million over the next three years for scholarships and financial aid. President Hogan also announced that he and his wife, Virginia, are pledging \$100,000 to kick off the campaign. In addition, \$3 million will be reallocated to support the President’s Awards Program to benefit underrepresented students

who may not be able to afford to attend the university. Richard Hill stated that scholarships alone will not allow access to everyone. We have to work on a changing environment. The \$100 million scholarship fund is what the foundation can do to help the university maintain its reputation. Chairman Kennedy stated that this is one of the most significant events in the university's history in terms of increasing access and we would like to get a photo with our Board and the Foundation representatives. The meeting adjourned for the photo session. The news release about the initiative can be located at:
<http://www.uillinois.edu/our/news/2011/June9.ScholarshipAnnounce.cfm>

The meeting resumed at 10:02 a.m. and Chairman Kennedy asked for a moment of silence to acknowledge the recent death of Nobel laureate, Rosalyn Yalow, who was from the UIUC campus. He also acknowledged all of the trustees who participated in graduation ceremonies this past month.

President Hogan introduced the Chancellors, Vice Presidents, and official observers who were present at the meeting. Paula Allen-Meares, Vice President & Chancellor UIC, welcomed the Board members to the UIC campus. She reported that they had hosted 34,000 guests the week before at UIC graduation ceremonies. She also noted that the Department of Pharmacy is currently ranked third in the nation for federal research funding.

Robert Easter, Interim Vice President & Chancellor UIUC, reported that 8,000 students graduated in May. UIUC measures success by the impact of scholarship and transformative opportunities for students. So far, there are 27,000 applications for this coming year and the yield rate is better this year. There should be a record number of students this fall (40,239). Construction of Lincoln Hall is under budget and on time. The campus is searching for a new athletic director. The six year graduation rate among UIUC student athletes is 91%. They have more championships than any other school in the Big Ten. The six year graduation rate for the overall campus remains strong. However, retention remains an issue for underrepresented minorities. Student ACT scores continue to rise. Energy consumption is higher than peers by about 20%, but progress has been made. A question that was always asked when hiring a new faculty member was if that person would make the university better.

Chairman Kennedy stated that a question that might be asked about an employee that is leaving is did he make us better and in your case we can say yes you did. Chairman Kennedy then asked for background on UIUC's strategic plan. Chancellor Easter stated that it came into being when Joe White was the President and they developed an aggressive and realistic plan. They annually review the plan to assess if they have the right goals and objectives. What was submitted to the Board was the overall campus plan. Chairman Kennedy stated that he thought it was impressive and helpful. Chancellor Easter replied that it was intended as a five year plan. Chairman Kennedy asked if Chancellor Easter could describe the effect of the down-sizing at the campus on the community at large. Chancellor Easter stated that the likely effect is from the new employees who have to go somewhere else to get a job. If the campus facilitated retirements it would have less impact on the community because those employees will be more likely to stay. Trustee McMillan stated that he echoed Chairman Kennedy's remarks about Chancellor Easter and the man you see today has brought vision and strength and he wanted to thank him publically.

Harry Berman, Interim Vice President & Chancellor UIS, stated that he appreciated the collegiality among the Chancellors. UIS graduated 1,294 students in May. Three hundred forty-four of them were online students (26% of the graduates). This mirrors the percentage of online students on the campus. Our graduation rate is much better than for profit online programs. Online students at UIS are from 49 states with the exception of Montana. The Nature Conservancy opened its visitor facilities at Emiquon. UIS and the Illinois State Museum are partners with them. Chairman Kennedy stated that he wanted to thank Chancellor Berman for his many kindnesses. He had a collaborative demeanor and good nature and assumed that each of us was acting in the best interest of the university. So many people speak kindly of UIS because they think kindly of you.

President Hogan thanked the members of the Board for attending and speaking at the commencements. The impact that graduates have on the state is that we awarded 19,000 degrees this year; 40% of all degrees in the state of Illinois. Faculty and staff merit and retention based increases in salary are a top priority. We are hoping to offer the first compensation increase in three years of 2.5 to 3%. We are able to do this through streamlining operations and reallocating resources and these initiatives are well received by legislators in Springfield. We must have a comprehensive review of academic programs in the coming year and we must have outcome reporting so we can move forward. Dashboard will display outcome measures and Avijit Ghosh has led this initiative and has a report for the Board.

Avijit Ghosh, Special Assistant to the President, gave a presentation about Dashboard Indicators. Dashboards are, “A visual display of key metrics that summarize an institution’s performance in implementing its strategic priorities and fulfilling its mission.” Strategic priorities are identified and then key performance drivers that link to the priorities are identified. The initial strategic priorities are: 1) Student Access and Enrollment, 2) Student Outcomes, 3) Faculty and Scholarship, 4) Research Performance, 5) Finance, 6) Fundraising, 7) Hospital and Clinical Practice, and 8) Diversity. The Dashboards will allow us to look at trends longitudinally and also compare ourselves to our peers. Chairman Kennedy asked if data driven decisions will be better than our judgment and intuition. He told Dr. Ghosh that he had done a good job. Chairman Kennedy also stated that we need to have a good discussion internally about the indicators. It would be nice to understand how the ARR report, strategic plans, and Dashboard fit together. Dr. Ghosh stated that the Dashboard indicators should fit with the strategic plans. Chairman Kennedy stated that for the Board it would be great to have an update on the legislative agenda and searches. Trustee McMillan stated that it would be helpful to have the Dashboard with status expectation performance versus expectations down the road. Trustee Strobel stated that input from student trustees about how students perceive our performance is important. For instance, employment placement or graduate school success rates. Dr. Ghosh stated that these are part of the student outcome section. Chairman Kennedy stated that placement outcomes are influenced by when you ask the questions. Dr. Ghosh replied that there are standard ways to do that. Trustee Oliver stated that a discussion about goals and expectations should include what input the Board should have versus President Hogan and the administration. Chairman Kennedy agreed, stating that the Board currently has the UIUC strategic plan and should we approve it....embrace it? Which gets at Trustee Oliver’s statement. President Hogan stated that all strategic plans must have bench marks. Trustee Oliver stated that a popular metric is the comparison to a peer group.

How do you decide on the peer groups? Dr. Ghosh stated that defining the right peer group is important and could vary depending on what you are looking at. We are trying to develop consistent peer groups, but in some cases we must go away from that.

Dr. Ghosh's presentation can be located at:

<http://www.uillinois.edu/trustees/agenda/June%209,%202011/presentation-Dashboard%20Indicators.pdf>

Trustee Edward McMillan, Chair of the Audit, Budget, Finance and Facilities Committee, gave a report to the Board. The committee met on May 31, 2011. Some of the issues that were discussed were auxiliary facilities system revenue bonds and the preliminary operating budget for 2012. Agenda items #16, 17, 18, 19, 20, 21, 22, 23, 24, 25, and 26 were all discussed at the meeting.

Dr. David Merriman, Professor and Associate Director of the Institute of Government and Public Affairs, gave a presentation titled, "Update on Illinois' Economic and Fiscal Challenges and Responses." Recent legislative actions related to revenue are a major gaming expansion bill, no additional borrowing, and no major tax changes. In terms of spending, the general assembly approved general fund spending of \$33.2 billion. The Midwest is leading other regions in economic recovery and the labor market has improved in Chicago and other service-oriented metropolitan areas. Concerns are that the state still has billions of dollars of unpaid bills, there are unfunded post-employment liabilities that include pensions, and it is not known what will happen with non-general fund revenues and spending. Dr. Merriman's presentation is located at: <http://www.uillinois.edu/trustees/agenda/June%209,%202011/presentation-ABFF%20-%20Update%20on%20Illinois%20Economic%20and%20Fiscal%20Challenges%20and%20Responses.pdf>

Trustee McMillan stated that it would be helpful to know about revenue. Dr. Merriman responded that what will happen to revenue is unclear. Trustee Strobel stated that in terms of outlook it was bleaker from the Fed Chairman. Dr. Merriman responded that there is an unemployment uptick and OPEC increased oil prices, but recovery is bleaker than I presented here. Trustee Strobel stated that gas prices in Chicago are among the highest in the nation and asked if there is a correlation with the Illinois recovery? Dr. Merriman stated that there is a state tax on gas, but he didn't know what that does to Illinois' economy, but it takes money from consumers.

Walter Knorr, Vice President/CFO & Comptroller, gave a presentation about relevant "Financial Indicators" that are affecting the university. Vice President Knorr reported the state of Illinois currently has \$5-7 billion in unpaid bills that includes what is owed to the U of IL. In terms of legislative outcomes, budget appropriations from the general fund decreased 1.15%, there were no new capital items, and financial aid MAP funding was cut \$17 million. The U of IL has lost \$312 million in state support from FY 2002 to FY 2012. The state owes the U of IL \$312 million as of June 9th of the 2011 appropriation. In terms of tuition revenue, applications and acceptances are up at UIUC, applications are up, but acceptances slightly down at UIC, and applications and acceptances are slightly down at UIS. In terms of ARRA research funding, 388 awards have been made totaling \$204.1 million. In 2009, 2010, and 2011 the actual expenditures for the utility budget were less than the budgeted amounts. Vice President Knorr's presentation is

located at: <http://www.uillinois.edu/trustees/agenda/June%209,%202011/presentation%20-%20ABFF%20-%20Financial%20Indicators.pdf>

Trustee Hasara asked after the cut was appropriated for MAP grants was it close to last year? Vice President Knorr stated that it was a decrease, \$17 million less. Trustee Hasara stated that the Governor got a lot of publicity when he put money in and the cut did not get much publicity so we need to get the message out that it got cut. Trustee Oliver asked with the tax increase where the additional money is going. Vice President Knorr stated that in his view it is going to pension payments. Dr. Merriman stated that we are also down in federal revenue so we need to make up for that. Trustee McMillan stated that the intent was to use the tax increase to manage obligations. President Hogan stated that it is hard to be optimistic, but if someone had told him a year ago that we would only be taking a 1.15% cut, he would have been surprised. The MAP decrease is discouraging, but our grants are encouraging. We stopped a bill that would have taken hiring authority from the university. Procurement relief is a disappointment, but we will come back to that. We have an effective team and overall this session we have had more success than setbacks.

Trustee Timothy Koritz, Chair of the Hospital Committee, gave a report to the Board. The committee met on June 8, 2011. Trustee Koritz thanked student Trustee Khan for her contributions over this past year. Dimitri Azar is the new Interim Dean of the College of Medicine. Dr. Kenneth Schmidt gave a presentation about the history of the medical district. The U of IL is the largest tenant. Vice President for Health Affairs, Skip Garcia, gave a briefing on the mission and scope of the medical/health enterprise. The Hospital Committee is proposing a bylaw change to change the name of the committee to the University Health Care System Committee. Agenda items #2a, 21 and 22 were all discussed at the meeting.

The meeting moved into Executive Session at 12:14 p.m.

The meeting resumed at 2:10 p.m. Chairman Kennedy stated that last year the Board approved a resolution to spend one half of one percent of capital projects on art. So, he thought we should take one half of one percent of the time at the Board meeting to showcase the arts. A jazz trio from UIC was introduced and played two songs.

At 2:20 p.m. Michael Hites, Executive Chief Information Officer, gave a presentation about the “University Information Technology Services.” ARR IT objectives are to reduce operating costs by improving efficiency. This can be done in a number of ways that include consolidating data centers and expanding reliance on cloud computing. There is a potential savings of \$17 - \$19 million. IT governance promotes the intelligent use of resources, aligns investment to strategy, and defines purpose and scope. UIS currently has the most mature IT governance structure. The next steps to be taken university wide are: 1) Complete IT governance structures and charters, 2) Improve performance measures and cost reporting for IT services, 3) Formalize process improvement services, 4) Develop integrated IT planning process, 5) Develop methodology for service catalog and service level agreements, and 6) Engage in additional enterprise-wide projects.

Trustee Strobel stated that as part of the ARR process there was a target amount of cost savings we were hoping to achieve and she asked if that was possible. Associate Vice President Hites replied that he thought we could save \$20 million, but every dollar that is saved is reinvested. Trustee Strobel stated that she wanted to compliment Dr. Hites because he is sensitive to local needs and the benefits of collaboration are better than the cost savings. Associate Vice President Hites' presentation is located at:

<http://www.uillinois.edu/trustees/agenda/June%209,%202011/presentation-University%20Information%20Technology%20Services.pdf>

At 2:43 p.m. Trustee Pamela Strobel, Chair of the Governance, Personnel and Ethics Committee gave a report. The committee has met twice, on April 26 and May 25, 2011. The committee discussed amendments to the general rules, the process of evaluating the President and the Board, the Board retreat that is coming up, and the self-evaluation of the Board in September. Agenda items 16 and 17 were also discussed.

At 2:45 p.m. Trustee Karen Hasara, Chair of the Academic & Student Affairs Committee gave a report. The committee met on June 8, 2011. The committee discussed eleven items to be voted on today. Presentations were given to the committee that discussed pension issues and the U of IL Cancer Center that is hoped will come to fruition. Interim Vice President of Research, Lawrence Schook, gave a presentation about the need to continue to advance research at the university.

At 2:50 p.m. the Board moved to approve the Regular Agenda. Secretary Thompson read the list of Regular Agenda items that were being considered.

Approval of Minutes and Agenda –

A1. Approve Minutes of Board of Trustees Meeting

Regular Agenda

*Presented by the **Board as a Whole**:*

01. Approve Resolution for Harry J. Berman

*The following recommendation has been reviewed by the **Governance, Personnel, and Ethics Committee** prior to advancement to the Board as a Whole:*

02. Appoint Vice President, University of Illinois, and Chancellor, University of Illinois at Springfield, Springfield

*The following recommendation has been reviewed by the **Governance, Personnel, and Ethics Committee and the Hospital Committee** prior to advancement to the Board as a Whole:*

02a. Appoint Vice President for Health Affairs

*The following recommendation has been reviewed by the **Governance, Personnel, and Ethics Committee** prior to advancement to the Board as a Whole:*

03. Appoint Dean, College of Liberal Arts and Sciences, Urbana

04. Amend the University of Illinois at Urbana-Champaign Senate *Constitution*, Urbana

[withdrawn]

*The following recommendations have been reviewed by the **Governance, Personnel, and Ethics Committee and the Academic and Student Affairs Committee** prior to advancement to the Board as a Whole:*

05. Appointments to the Faculty, Administrative/Professional Staff, and Intercollegiate Athletic Staff (Student Trustee with Vote may vote on all appointments except those marked with an asterisk.)

06. Appoint Members to the Athletic Board, Urbana

*The following recommendations have been reviewed by the **Academic and Student Affairs Committee** prior to advancement to the Board as a Whole: 4*

07. Appoint Faculty Fellows to the Institute for the Humanities, College of Liberal Arts and Sciences, Chicago

08. Sabbatical Leaves of Absence, 2011-12

09. Establish the Center for Professional Responsibility in Business and Society, College of Business, Urbana

10. Establish the Institute for Genomic Biology, Office of Vice Chancellor for Research, Urbana

11. Establish the Bachelor of Arts in Architectural Studies, College of Architecture and the Arts, Chicago

12. Establish the Bachelor of Arts in Public Health, School of Public Health, Chicago

13. Establish the Bachelor of Arts Degree in Environmental Studies, College of Public Affairs and Administration, Springfield

14. Rename the Bachelor of Science in Liberal Arts and Sciences in Earth, Society, and Environment, College of Liberal Arts and Sciences, Urbana

15. Reorganize the Department of Psychology, College of Liberal Arts and Sciences, Chicago

*The following recommendations have been reviewed by the **Governance, Personnel, and Ethics Committee and the Audit, Budget, Finance, and Facilities Committee** prior to advancement to the Board as a Whole:*

16. Amend *The General Rules Concerning University Organization and Procedure*

17. Amend the *Bylaws* of the Board of Trustees

Chairman Kennedy called for a vote and all items were unanimously approved.

At 2:55 p.m. the Board moved to approve the Roll Call Agenda.

Roll Call Agenda

*The following recommendations have been reviewed by the **Audit, Budget, Finance, and Facilities Committee** prior to advancement to the Board as a Whole:*

18. Approve Preliminary Operating Budget for Fiscal Year 2012

19. Approve Issuance of Auxiliary Facilities System Revenue Bonds, Series 2011A and Series 2011B 5

20. Approve Fiscal Year 2012 Agreements for the University of Illinois Alumni Association and the University of Illinois Foundation

21. Approve Revisions to Language in the University's Liability Self-Insurance Plan to Update Off-Site Medical Malpractice Limits **[revised]**

22. Award Construction Contract for Infrastructure Replacement and Renovations, University of Illinois Medical Center, Chicago

23. Designate Expansion of University of Illinois Research Park, Urbana

24. Approve Lease of Space for Cancer Research, Urbana

25. Authorize South Campus Land Exchange Agreement with University of Illinois Foundation, Urbana

26. Purchase and Renewal Recommendations

*The following recommendation has been reviewed by the **Governance, Personnel, and Ethics Committee** prior to advancement to the Board as a Whole:*

27. Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

Chairman Kennedy called for a vote and all items were unanimously approved.

At 3:00 p.m. Eric Smith, Director of Equal Opportunity & Human Resources (UA), gave a presentation about “Academic Professional Diversity.” There are 8,500 academic professionals university wide. In the fall of 2010, the diversity of APs across the university was 72% white and 27% minority (1% unknown). The state of Illinois has a minority population of 36%. The percentage of APs who are minorities by campus is: 41% UIC, 16% UIUC, and 9% UIS. University-wide from 2000 to 2010 there has been growth in the hiring of Asian and Hispanic individuals. Recruitment challenges are that searches are often local or in narrowly defined regions, internal searches impact the ability to diversify, and the assumption that geographic location makes it difficult to recruit and retain a diverse workforce.

Trustee Montgomery stated that when you look at a flat lack of progress over 10 years we aren't serious about it and we have no enforcement. We need a mandate from the top or we will not see progress. Chairman Kennedy responded that his comment would echo that. I don't own those 10 year numbers and I want to look at 2010 and 2011; we should own those numbers, that is our legacy, we need to see what we have done. Chairman Kennedy then asked Director Smith to republish the information on page two as a bar graph and include data for the number of people in the state of Illinois or county who have Bachelor degrees because APs must have at a minimum a B.A. On page four Chairman Kennedy requested to look at how the university has done in 2010 and 2011. He then asked if the Board could make a policy that our searches at least need to be regional. Director Smith stated that in some cases, you may get a diverse pool close to home. Chairman Kennedy replied that as a general rule the broader the search the more diverse the pool. Trustee Soso asked if the Board could get retention rates. Trustee Oliver asked what the goals are. Director Smith replied that the goals come from Affirmative Action plans. Chairman Kennedy stated that Chancellor Easter had provided specific goals by college. Director Smith stated that there are goals for academic professionals, civil service employees, and faculty. Trustee Hasara asked if there are legal restrictions that would hinder us. University Counsel Bearrows stated that there are legal restrictions that we cannot restrict a search to a specific race. Vice President Schook stated that the AP category is a diverse group and there are implications for research. Many are funded off of grants and we need to look at if Vice President Garcia has a grant that ends and I get a grant, the AP would move from one grant to another and one person may be counted twice. President Hogan stated that in terms of faculty and student diversity we are stalled out and he has asked the Chancellors to make reports. We will be building some of that into the budget and in scholarship money. Most programs have been in place for a while, but with no mechanism for accountability to evaluate programs. The bottom line is that we need to set goals and there needs to be a measure of accountability. Trustee Olivier asked in terms of campus climate how we are examining over the last five years how things are changing. Director Smith replied that we have several climate surveys and President Hogan has asked that in the future they be given more than once across the entire university. Trustee Olivier asked how we measure retention. Director Smith responded that Urbana has surveyed APs. Chairman Kennedy

stated that when search committees are concerned that the location will make it difficult to recruit and retain applicants because the people won't come and stay, if we start there we won't get anywhere. Deanie Brown, Associate Chancellor Access & Equal Opportunity (UIS), stated that in Springfield that happens and there are concerns about time and money being spent for a search because the candidates won't come and they won't stay. We have had visiting positions so people won't have to do a national search. Chairman Kennedy stated that the idea that you can predict the outcome is the fundamental building block of racism. Associate Chancellor Brown stated that she uses information from a web site that makes that very point. President Hogan stated that it is important to have the expectations of diversity in position descriptions and education for all search committees. Associate Chancellor Brown stated that at the Springfield campus we have done that because we are small enough and some progress is being made. Chancellor Easter stated that UIUC has made serious commitments. Chancellor Allen-Meares stated that UIC is asking APs in a survey about climate. Chancellor Berman stated that through a campus/community alliance UIS wants to get the African American and Latino communities involved. Chairman Kennedy stated that in the next year we need to add people of color to search committees, report on retention, regionalize searches, and tease out our goals. President Hogan stated that this all needs to be in the Dashboard. Trustee Oliver stated that the goals need to be driven from the federal data. Chairman Kennedy replied that the goals are articulated in the strategic plans. Trustee Montgomery stated that we have good ideas so maybe the EEO professionals could put together recommendations. Trustee Koritz asked for searches if people on the short list come for an interview. Chancellor Easter replied that they sometimes do. Trustee Koritz stated that we need to let them come for a visit so they can evaluate the place.

Director Smith's presentation is located at:

<http://www.uillinois.edu/trustees/agenda/June%209,%202011/presentation-Academic%20Professional%20Diversity.pdf>

At 3:50 p.m. Assistant Professor, John Martin, (UIS) gave a report from the faculty titled, "What Teaching Entails." Dr. Martin began his presentation with the image of an iceberg that had "teaching" at the tip of the iceberg and training, planning, preparation, grading, assessment, student interaction, mentoring and advising below the surface of the iceberg. At the university professors are active scholars who also engage in teaching. Modern teaching methods (e.g., Think-Pair-Share, the Muddiest Point) are designed to engage students and teach higher cognitive functions. Good teaching requires a mix of assessments that address objectives and test higher cognitive processes. Today, teaching is not confined to the classroom, but involves email, social media, and online modes of delivery. Teaching also involves mentoring and advising outside of the classroom. Faculty are evaluated by students and they evaluate themselves through annual review processes.

Dr. Martin's presentation is located at:

<http://www.uillinois.edu/trustees/agenda/June%209,%202011/presentation-What%20Teaching%20Entails.pdf>

Associate Professor Philip Patston, Chair of the UIC Senate, gave his annual report to the Board. Dr. Patston stated that it has been a difficult year and the university is in transition. He thanked the Board and President Hogan for their efforts. Article 2 section 1 of the statutes indicates that senates have the power to set educational policy, new courses, and facilitate the educational mission of the university. The university senates need to renew our focus on educational policy.

At 4:10 p.m. Chairman Kennedy called for Old Business and there was none. He called for New Business and Trustee Koritz stated that he was impressed by how uplifting our commencement ceremonies are, and a way to engage state legislators might be to invite them to the ceremonies to see what impact we have on young people's lives.

Loren Taylor, President of the University of Illinois Alumni Association, gave a report about the association's activities. The Alumni Association's Illinois Connection program played a major role in U of IL funding in the legislature. Since January, Illinois Connection advocates have sent 2,700+ emails, letters, and phone calls to state legislators. In addition, 150 alumni and students have held more than 100 meetings with elected officials.

At 4:13 p.m. the Board opened up public comment. There were two scheduled speakers. Official observers are not given a list of the speakers, so their names may be misspelled.

- Dana Van Messer was called, but was absent.
- Lucas Wojcick (UIUC engineering alumnus) stated that he is concerned that the Board pulled the wind turbine off of its agenda. The administration is ignoring student wishes. This is the biggest sustainability project that the university was working on and there needs to be an open and honest dialog.

At 4:20 p.m. Chairman Kennedy announced the Board retreat will be on July 20, 2011, in Chicago. Future Board meetings will be on July 21, 2011, in Chicago, September 8, 2011, in Springfield, and December 2, 2011, in Urbana. The meeting was adjourned.

The Reports for Information Only are located at:

<http://www.uillinois.edu/trustees/agenda/June%209,%202011/>

President's Report on Actions of the Senates

Investment Report for the Quarter Ended March 31, 2011

MAFBE Report to the Board of Trustees, University of Illinois

University of Illinois Medical Center Compliance Report

Natural Gas and Electricity Procurement Program

Report of the Secretary: Selection of Student Members of the University of Illinois Board of 6

Report submitted by Carrie Switzer on June 20, 2011.

*Please note that comments made by the Trustees and presenters are paraphrased, not direct quotes.